## FINANCIAL TIMES



Nuclear fusion After Torus perhaps Iter


Roche hopeful on release of new Aids drug results The Aids treatment Invirase should become ane of planned by Roche the Swiss drues company,
 nvirase reducead the rate of Aids deaths hy more


 Speat haroget to tival

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 Croats. Taticic is charged with crimes against noncamps in north-west Bosmia in 1992. The trial is
expected to last for several months. UK opposition backs starling to Joln Emar: tep towards backing stering e membership of a ingle currency in 1999 , in a robustly pro-Eyropean age 14
Electrohox dowm $\mathbf{2 2 \%}$ in opening quartor:
Elecurrolux the worlde biggest manufactarer of
household apoliances disappointed markets with a household appliances, disseppointed markets with a 22 per cent fall in first-quarter profts from ( 117 mm ). Page 16; Lex, Page 14
 racing themselves for the latest restrucuring cocrding to a leaked outline plan Page 16 on tradel liberalisation pacts could undermine the
Comation Agricultura Poticy and called for a more
cautlous approach to free trade arees. Pape 5 Cafl for separate anti-trust bodyr: Giliano
Amato, the former ttalian prime ninister apd head of the coumtry's anti-truat prime aithority, tas and backeead German proposals to estabish an
Aid dionors agroe to new results strategy:
Leading aiddolonor countries gerreed
an new
 the monetary level of their development assistance
and more on the economic and social fmpautt of that and more on the economic
aid on poor coumtries. Page 4
Commercbank, Germany' third largest
 of the century
said Page 15
BP posts record first torm: British
Petroleum's profits lifted 37 per cent in the firs
 Lloyd's of London was shrown into fresh
defficulties after the Securities and Exchange Corin mission, the US securities reesulator, appeared to give a significant boost to US Names seeling legal
redress for their losses. Page 14

Daewoo sets aims fror Poilsti offishoists:
Daewoo, the South Korean industrial oonglomerate expects to export $\$ 1.5$ bn worth of cars and compo-
nents a year trom 1 ts Polish subsidiaries within three years, according to Kim Woo Choong, the
groups schatman Page



 Internst toi introdicce en new sof ware products and
announce the formation of an Internet software announce the formation of an Internet
I STock manker milces


## Madrid trims rate by $1 / 4$-point



Central bank acts cautiously in advance of
cost-cutting announcement by government


## India set

 for hung parliament as Hindu party gains

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ning ver in in Montroro, a stron sman in the prrevious par Any firther cut was also ilize


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China warns US over threat of export sanctions

## By Tory Walker in Beijin

 China yesterday threateoedsevere consequences for US busi
ness if Washuinton applied sancness to Chingene eapports to to the
toans toer abuses of intellectual
US over property rights.
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istry spokesman said sucb e st istry spobesman said sucb b step
would have a tremendobs detri-
mental effect on US business mental effect on US bus
miterest in China
nin China. we have e sayin
 nented. in reference to Washing
tits areent listing of Chinn oo
its anual trade offenders list as Morst copyright violator.
Mr Stents tough laguag
nised new fears of a sanction war. Washington has threatene
to penalise Chinese exporst th th
UU
allegin retaliation for Chine alleged failure to implement a 12 .
montt old areement to curb
piracy of US entertainment and nformation products.
US officials bave said the
 tist. They say this corresponds to
the cost to US business in the
past year of Chinese counterfectit ige of such items as compa
discs and computer soflware.
Washin avold setting a deadline for Chi

 Che middle of this month.
Chna josists it that ived up पnderationgs reached in a Sino
US arpeament in February 1999 10 close pirate production
and strengthen customs pro dures gagainst exports of counter-
feit voods. US ofrctals say the
situation has in some cases Fisures released this week
the international Federation
 into consumer goods or areas of
the economil Nadu state and suggested
dommated by small local producers.
TTe exit poil
nation incated swings
nom
 he lFPI said nine out of 10 oo year were illegal copies. Chinn
and the US are also at loger



## Sign of Russian split over

 expulsion threat in spy row
## Ey Jimmy Buns in London, BSuncturk Sander Thoenes in in Moscow



 $\begin{array}{lll}\text { British diplomatsel in a p to nine row } & \text { suspicion of spying for the UKK }\end{array}$







 England, during a European min-
isterial meeting on defence
He wase sperkivg anter real
ing an initial report of a meeting ing an initital reporo of a meeting
in Moscow ysterdy between the
UK ambassador Sir Andrew
who w
any rei
Howe
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chang
reould be expelled as parto of
However diplomatically, the
foreign ofinee has no wish to
change its policy
KGB's heirs, Page
$\begin{gathered}\text { and } \\ \text { Comenent } \\ \text { Observer, Page } 13\end{gathered}$



OPENING DOORS to capital
$\mathbf{S t}_{1}$ biluon for mbos
CVC is pleased to announce the creation of CVE The lund. The new fund will provide equity linance to
MBOS and $M$ Mls in the $U K$ and Europe. CVCs capias ment to the sector will now exceed $\$_{1}$ billion ( $£ 650$ million).

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## Fire fails to halt Crédit Lyonnais dealing





Spy affair points to strains at the heart of Russia's foreign relations
KGB's heirs burst out of shadows


## France backs UK on stronger WEU


gorrament shares with Ger. ring the N. "The EU munt organise its
cope with the Peterste

 ing poser in the the US. Erad.
Vato forcestrong Mr de Chareste reasfirmed


Concern on safety rules for aircraft ey Mictrael SKapinker,
Aerospace Correspondent
 Chataway outteoing chairnan
of the UK's Civil Aviation Authe UK's Civil Avation
Authority warned yesternay
Sir Cristopher said the Joint Aviation Anthorities.
which sets omman airworth:
ness standardis on behalf of 26 ness standards on behalf of 26
European countries, was not He told the Aritition Club in
Hondon the JAA foumded in the 19nos. should move away
from lits pratice of making
fecisions hy consensus decisions hy consensus, a
-lentrty and fustrating husi.
nesst He said the JAA neted
to adopt a system of qualifed majority vothne and redefine
mis relationship with the European Urion
The Federal Aviation
Administration was becoming
aidel Administration was becoming
"increasingly scopptiacal about
the JAAA's ability to deliver the JAA's ability to deliver
common standards across
Europen., he added The result
 The dispute is over the
McDonel Doughas MD900
 asking for certain technical
matters to be settid hefore lt
eives its blessing to the heli. gives its blessing to the heli.
copter.
The FAA has now broken aff
Iscussions nod adyised The FAA has now broken off
dlscussions and adised
McDonnell Douglas to seek val. McDoonell Douplas to seeks val.
idation for the belicopter from
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Sir Coper sadd "There
apparentiph a German pur. isharen wishing to buy the
hDove and we wait to see
whether the German safet Whether the we farman safety
wegulators will be repared to regulators will be prepared to
validate unuileteraly There is
thus a danger thal the barmon. isation aggrements of ol. 20 yea
may begrito unravel.
Sir Christopher. who ste
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je responsibe for airworthi.
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 Terpesent it in Commission to
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dirid parties. The clout of the compissio and the Council or
Ministers
is Jikely to be pequired it the new body is to
punch at
he US aut weight with Sir Cristopher a Tlormer
Corservative minister, said the
Viss refusal to partictate in US's rerusal to participiate in in
the development of EU institu. the development of EU institu
tions would be damaging to the
British aviatio industr. He ind that only the EU EUF. Hold
contate an open skies agree
The with the US. The UK government has
strongly restsed proposals ar
he EU, rather than national
govennments to negotiate with
he US.

## Habitat's move into Italy challenged



##  







## EUROPEAN NEWS DIGEST <br> Insurance fraud at least Ecu8bn

 represents European insurrers' trade associations. The CEA

 The committee's survey finds moto



Milan to sell power supplier Milan has become the latest 1 talian city to take steps to
privatise its local utilities. The eity
council has aproved
 separatist Norther League, said yesterray the council would
sei i 9 per cent of AEM on the stock market this year. nvestors would be limited to a maximum shareholding 0.5 per
cent Turin is seeking strategic industrial partuers for tis electricitity and heating utility. ABM Torino. in which the ctty
wiill keep a controling stake. Nilan is ikely to name a will keep a controung sake. Aman is whe next siaw weeks, while
financial avoiser for the foan withim the
Turin is now seeking to appoint a global coordinator for its sale. The city of Genoo, advised by Paribas. is one of the most
advance in its plans for privatisation ITs coumcil recontly
advered

Progress in France Télécom row Rion accuiescence for a partiol privatisation on of France sowe Teilecom hy pledging to give civil servant status to
by the utility untin 2002 and to take over financial Wesponsibility for the utility's pensions.
While the unions continued to question Whil the onions continued to question the need for Eovermment's latest concessions and only two, the srike action Mr Francois Filion the telecommunications minister.
released a draft thill to incorporate France Teilecom as a reular company hy the end or he year, win the aim or Seling 49 per cent to investors, including ip to 10 per cent France Teilecom will have to pay the governmenta a sum
calculated to put it on an equal footing with operators calculated to put it on an equal footing with operators
entering the French market In 1998 .
David Bucham, Pa EU pursues pact on electricity Earopean Unlon energy ministers are likely to hold a special
meefing in Luxemboury next onth to devide the extent to
which electricity markets should be bopened tup to crosssborrder competition A ministers' meeting gin Erussels yesterday ended
without agreement on the extent of market liberalisation, or a proposed ilimetahle.
But ministers moved a step closes to a common position on
a four-year-old proposed directive. with a areement in principle an some operational details of a liberalised market, including the puhic serrice o olie
electricity
companaies
 end of its presidency in Jone.
other states are expected to hold bilateral meetings with
Itay on the exten and timetable of market opening which
could be ratififed at a special meeting before the EO heads o

## Hungarian trade gap widens

 Hungary's brade defficit was higher than expected in the firsquarter, owing to extra energy mports resplting from one of the country's coldest winters on record But trade officials
insist the target of a \$zon deficit for the whole of 1999 can still
bemet be met
The January-March defecit reached \$827.6m, against 2990 ,
in he same period last year. following a 6.1 per cent increas is exports in dollar terms to about tsphn, acrording to
 goods only assembled in Hungary shot up 25.7 per cent
gccounting for 8 seg. 5 m of the tolal Developed countrie Hungary's most important trading partuners, accounting for 74 per cent of toat exporte and 9 per cent of imporsts. Sales to
the former east bloc fll silightly to 2 per cent. while imports
rose to 25 per cent of the total
Vrainia Morsh, Audapest
Greek inflation rises to $\mathbf{9 . 2 \%}$ Greece's annual inflation rate rose in April from 9.1. to 9.2
cent rellectigy higher food and fuul prices, the national
statistes statistics service reported yesterday.
Inlation jumped by
Inflation jumped by 1.3 per rent teptreen March and Apri,
despite govermment efrorts to hold down prices of meat and Lesh produce over Easter and impose reilines on petrol prices.
minfation bas quickened steadily from 81 per cent in January, but a Greek economy ministry official played dow the rise, Saying it was "duye to factors such as a harsh winter
and stronger US
anderyiving innation and does not represent an incease in
Eerin Hope, Athens
ECONOMIC WATCH
Belgians agree budget savings
Belatunt

Bolgaturn
Unemporment rate (\%)

| Mr Giuliano Amato, the former Italian prime minister and head of the couniry's anti-trust weight behind German proposals to estabiish an independent European anti-trust body. Delivering the annual <br> of the Italian anti-trust authority, Mr Amato said the creation of a supra-national European Brussels Commlssion was essential to tackle more effciently specific cases of anticompetition activity. <br> Tbe formar Socialist prime minister said snch a body separation of roles" between monitoring the strict application of EU law in specific instances and that of the Comresponsible for broader polijes, the compliance of member and in particular with tbe development of mechanisms to promote competition policy". He said he envisaged the He said he envisaged the |  |
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## Albanians in tune with Greek needs

MMimas dents of the Tirana Pine. Arts
Institute on
montank mounthatn border of his native
Albania to Greeee in 1991
"After a few months dish


 been a famiar one for Albacoilapse that followed Irama,
emergence from 4 years of
Stallinist
self
Betisolation Becanse of high unemploy
ment and rapid population growth in Alhania, Europe Greece contitines,
 to win acceptance as easily as
Mr Shenh and his fellow musk
cins. Thanks to ther popurcians. Thanks to their popular
ity with Greks, the masicians
have found permanent job faster than most of the 300,00
Albanians working in Greec - equivalent to nearily 10 per
cent of the Greek worrifore.
The Alben arians are by far the
jobs. Ahbanians working ille-
gally on
farms and building sites are rounded np anding deported in periodic sweeps by veiliance of the mountainous
border is difficalt, they fre border is difficill, they fre-
quenty slip back toto creece a
fow weeks later and few wekeks later and retern to
their ofrem erployers.
Mr Price Hoxpa, a gardener
 was expelied three times in
three vears, , tnt ty then Ibad
enonge money to arrange for enongen money to arrange for
an entry insa wad that helped
me get.a regular joh."


 per cent to Greece's GDP by
doing jobs which would not
otherwise exdst.
net otherwite eexist.
The study The study estimates that
inlegal labour adsds an extra 3 pega enabour radds an estra 3
and aliso beory to farm output
ant activity by about 8 per cent
yearly. The yearly cost of employing an Albanian immiMigrants ha
helped keep down wage costs especially in construction and agriculture where there are now severe labou shortages
grant is ahout one-third that of a fall-time worker.
Thibansiands of
have returned to to have returned to tivest thetr
savings in new bomes and samings in new bomes and
small hasinesses. Albanian
mírants last year took home smairants last year took hom
miroumd ssoom
and equivalent to aroumd ssoom - equivalent to
more tban 60 ver cent of
Albania's export earnings Albanids export earnings
according to the Greek For-

eign Ministry. The fimds are | according to the Greek For- |
| :--- |
| eign Ministy.. The fumds are |
| fuelling a constraction boomi | in Albania, with buildia by returning migrants

Most Albanians carry th earnings across the border in
cash, as Albania's rudimen
then cash, as Albania's radimen-
tary banking system cannot
handile hande learge numbers of small
remittances from aroad remithances from abroad
Immigrants also open savng
acoonts st Grekk banks accoonts st Greek bank
where Abanian-held depositt are estimated at more tba Yet unlike the Poles and Fil ipinos. Who hsve organised support groups to pressure the
Greek anthorities to issne Greek antioriiles
worl permits and encourage
employers to employers to pay social sect
rity contributions, Albanians rity contributions.
in Greece appear to
sense of community sense of commanity,
Mr Robert Dragot, a paint Mr Robert Dragot, a painter Aho ruan an associacian
Alpan than aptists in Athens.
say says that apart from college
edacated Abanians who ty to make broader contacts, people set up in family groups and
try find jobs for each other. "Otherwise, It's still the sur. vival of the fittest."

Kerin Hope

## conglomerate Following Man

 conglomerate, Following Man-nesmannas
iaries belongever of sumbid. nesmann's takeover of subsid-
farress belonging to 1 talim:
pianti, the tralian engineering pianu, the Italian engineering
gropu, the antirnuts authortyy
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tionally dominant position in tionally dominant position in
the design and manafacture of
plants for making seamless the design and manufacture of
platots for making seamless
Steel pipes. As a result Man
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 sures to no nsare other operataris
were not barrd from entring
this sector in Italy and the rest of the Eut in italy and the re
of the Amato was scathing his reppat about scathing
privatisation in thaty speer to past four years. Ha also under ther lined a number of initiative
undertaken durynnE
ing
induding the examination undertaken during 1995
including the exxamination of
47 cases of ausse of market

 Almost singlebanded he he has
been proding Stet the state
controled telecoms
 the privatisation list, to drop
restrictive rasetics and allow
more competition.


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WOrld Businessolas

## South Africa set to agree on constitution



## SA to speed up

 partial sell-off of telecom group
## By Mark Asturst in

The South African goventment speed the pannounced plans than privatisation
of Telkom, the stateowned elephones (iant, by consoli-
dathng the powers of Mr Jay
Naidoo, the new minister of roadcasting
in a clear departure from the style of his predecessor Mr
Pallo J ordan. who had delerated much of the development
oo comunticaton policy out
oide side goverument. Mr Naido
said policy would be rafted in
concert with the newily concert with the new
appoitted ministrs of
and trade and ind industry. Stakeholders wuere eiven one
week to comment on a draft
 cations. He hoped a cinal draft,
the hasis of the droposed dber.
alisistion. would be tabled in parliament by next month
Mr Naidoo said Thelkom
required a "strategic injection
 timing for this 'restructuring
Althouth avoided the ter
"privatisation. Mr Nor Nidoo
not heliene Telkom coult aot believe Terkom coout
achieve this target without
strategic equity partner frem



More developing countries on course to catch up with industrialised counterparts Economic integration holds key to growth


## Primary product diversification gets green light

| bert Cho | tio | it as a good example of the way in | sector (for example. abolitinn of state |
| :---: | :---: | :---: | :---: |
|  | are set up using is researcb, develip- |  |  |
| three nf the new | effin |  | tion and export marketing), promote |
| devetoped in | vate sector once they have become | k | nd its application |
| m recent years, throigh a cooper |  |  |  |
| live venture between the | Fandacion's success bas seen the | larly valuerable | er (telecommunicatinns |
| Fundacion Chile is jnintly funded |  | However the bank argu |  |
| ent and private sec | taking an instinctively wary attitude to pnhlic sector activity-also hails | "these problems can be overcom | Colnmbia provides another exam- |

## Egypt inches towards privatisation



## Fear drives Africa's boom business

Security companies trade on lawlessness and crime, writes Michela Wrong







8 8

Aid donors agree to new results strategy

Leading afd-dionor countries
yesterday. agreed on a new yesterday. agreed on a new
resoults-oriented
strategy destigned to focus less on the
monetary level of ther devel. opment assistance a and more on
the eronomic and social lmpact
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The strategy, announced The strateegy, announced
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aid oftials from 22
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 bers to aim to rolls reor its mem-

 Despite thatempal morralit
nutput of aid esfis on
Jamps Michel "nutput" of aid efforts. Mr
James Michel. chairman of the
Dac, expessed concern about
falling tinont.



INANCTAL TIMES WEDNESDAY MAY S 1996
NEWS：WORLD TRADE

|  | More multilateral accords urged as fears mount．over impact of bilateral deals on CAP |  |  |  | world trade News iliest |
| :---: | :---: | :---: | :---: | :---: | :---: |
| sets aims | EU farm ministers $\square$ |  |  |  | Thailand cuts |
| lish | warn on trade pacts |  | क）${ }^{\text {a }}$ |  | luxury tariffs |
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Can you achieve The word works at ever increasing speeds．But
the highest speeds and still stay
if production is to be efficient and quality
consistent，control is vital．That＇s something ABB
in control？
understands．And something our customers
expect．At the Sachsen papermill in Eilenburg，Germany， for example，our integrated Advant process control system meets these requirements every day．

Speed records have been broken，yet the paper is still of the
very highest quality．Operators can monitor instrumentation
in every part of the mill，from raw material to delivery dock
This ensures standards never slip．
Our integrated system approach to process control is equally
successful in other industries induding cement，steel，textiles
and packaging．
Yes，you can．Our aim is to continually stretch the limits of the possible，
converting leading edge research into shop floor profits quickly
and dependably．And，of course，without cutting corners．

## Australia may sell pensions business



|  |
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## Jiang tries to be man for all seasons

His efforts are not necessarily striking a chord, writes Tony Walker


## 

ASIA-PACIFIC NEWS DIGEST



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## Thailand may

 buy more power amoumt of electricic
Electrictit Genaz
said yesterday. second stage of hidding by by independeot powwer producers, they
added The
and



 2003 to make up for the proposed delay in the next bldding
round
Immediate benefficiaries of this scheme, stin to be approved.
 and BW Power. led by Hemaraj of Thatland and Bechthel of the
US. A IZ per cent increase in proected electricity demand in
 Australia arms rules released
Australis's lederal government yesterday released proposals
for stricter controls oo $\begin{aligned} & \text { gun ownership and registration includ- }\end{aligned}$


 35 people ty a lone gunman. The rules will be presented to
state and territory yolice manisters on rridy. The geverument
thoes to


Manila drops PepsiCo charges The Phillppine Justice Deppartmeot yecterday dismissed
trand coarse aginst nine Peppico executives over a promot-
ional number



 the compony pay theme each lm pesos. $\quad$ Reuter, Máa

 escape may hav
agency reported
Mr




A bridge too far for China's push on infrastructure
John Ridding looks at problems of planning links in the south of the country and to Hong Kong



## 'Debt finance

 the biggest problem at
## structure craze that has Erpped soothern China, bring

 ing plentyotherra Chijima, bring-much planning much planning.
Both sides how
Bots sides, however, are now
seeking to take a
ning orin. Plannekng omiciais are exchananing
designs and proposals Brtain designs and proposals Bintuin
and China have established the
Infrastructure Coordination Infrastructure Co-rdination
Committee a governententere
body
and elo evimianaute conficters. white trial works are being jointly
undertakeo by chine
forelem partaers.
nhine and forelgn partners. to develop
wooperatioe betweena the two. cooperation between the tho,
particularty in transport, says
Mr Wang Wengui, director of the transport bureau of Shen-
zheo. anthor of the special
ecooomic zones adjacent to Hong Kong.
Int is a matter of conceray for
our two governments, but also Ior bosiness."
Such comp stems from the
growing strain on existiog transport lioiks. Action is
needed to prevent bottlenecks from curbing tbe rapid eco.
nomic development in the area
and to enable the continued and gatable the contmued
interation of the Hong Kogg

and southern Chinese econo| mies |
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 Mr Leung. head of the selt.


# We conquered the cold. 

## Then beat the heat.

## Now for everything

B


| NEWS: THE AMERICAS |
| :--- |
| Democratic leader threatens procedural delays on petrol vote unless the minimum wage is scheduled |
| Senate to vote on repeating petiol tax rise |


| By Jurok Martio in Wasthington |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Presidential politics returned |  |  |  |  | 这 |
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| yesterday. with repeal | te majority lea |  |  |  |  |
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|  |  | in lost revenues for the US |  |  |  |
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|  | minumum wages with tb | the savings and loan sector | summer having already passed | regon |  |



Raymond Colitt assesses the first weeks of an economic reform plan

| standards of Venezuela's President Rafael | the IMF that set free $\$ 3.4 \mathrm{bn}$ in multilateral ald has, tbrough reassuring investors, also re | collar | h consumed nearly a ais year's budget in |
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| , the | opened the doors to interna. |  |  |
| d | tonal capital markets, a |  |  |
| ceiled economic refor | fingncial woes, Multilaleral |  |  |
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|  | Unions say it is 15 per cent. |  | bome front, Mr Matos Azocar, |
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## EU halts talks on Cuban economic co-operation


one ever axpects to recaive a tip in apen. In fact, offering ona could even regarded as an insult.
ne useful tip, however, is to ioin tha JAL Mileega Benk Europe programme. Than every tima you tly with Jegan Airlines ou'll be able to collect milegge cradis cowards frae fights, upgradas, holidays and hotel accommodation.
Mileage credits can also be collected nd redaemed on the Air France and Americen Airlines" networks worldwide, and collected from over 260 hotele. Call your travel agant ar local JAL office and book a ticket it could be tha start of very rewarding relationship.


| communist-nuled island <br> We are lookngg for a change spokesman for Mr Manuel Marin, who is responsible for Latin American Affairs at the reporters in Brussels. The com ments foliowed talks in Brussels yesterday between Mr Marin's deputy Anacoreta, and a visiting Cuban Deputy Foreign Minister, Mrs Isabel Allende. in Havana, a Cuban Foreign terday's mpeeting had yees |
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## Modern-day slavery in the Amazon

Angus Foster on Brazil's campaign to combat rural labour abuses







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Business calls for competition reform

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| ponse to a government con- |  |
| reform, marks a shift in |  |
| CsPrs position In the past |  |
| views have broadly been tn | Mr Jullan Ammstrong, charr. |
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| limits on ministers' powers to |  |
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Banned Barings chief 'pleased with settlement' 2.40

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|  | Mr Ron Baker, head of derivatives yesterday started |
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| NGSE |  |
| year bab on working as a director in the City of London fol. lowing the bank's collapse more than a year ago. |  |
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| Mr Norris, who resigned from ING Berings after the collapse and is working as a man- |  |
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| agement consoltant, reached a settlement with the Securities | the Singapore and Osaka |
| and Futures Autbority, the |  |
| City regulator. He is being removed from the SFA's register of directors for three years. |  |
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|  | and firmness* in dealing with |
| and is paying $£ 10,000(515,100)$ | a e50m gap in the 1994 |
| costs to the autharity. Mr Nor ris escaped being declared "not fit and proper- and could still |  |
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| work as a corporate financier. |  |
| One of nine former senior |  |
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| Norris said that he had no intention of seeking work in the Clty at the moment He was "pleased to have reached a |  |
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| Mr Norris faced disclpline | The |
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| srom the SFA as the senior ezecutive officer of Baring Securities, the stockhroking |  |
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| subsldiary of Barings, which was brought down by s830m of |  |




## Private motorists boost registrations




Grant aid directed towards revamping old city centres mantis



Coca-Cola's London oasis 2nation




## Metering 'solution' to water crisis

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| what are the proper objectives of the business... The privatised utilities may have paid too much attention to City matters corppared with other aspects of the husiness. Resulation of the privatised utilities has come umder attack in recent monthis, fuelled mainly by increased charga packets, and a wave of takeover activity. <br> In the water sector, criticisms have bean ampimed by |
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Patience stretched over EU beef ban














 Recycling conformity adrift



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mated at DMAbn ( (2. 6 bn ).
The





## Jersey regulates finance advisers

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the UK invettone market
In spite of $s$ generalily cl
 1988 Rempittances recesived from clijents were paid into client
bank acounts in Jersey but then diverted rather than belng
invested in UK goverment securities
 Corporate rescues to be debated




Teaching standards attacked




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Tere selfevidenty not
The inspining.



## Defence ministers give nod and a wink to the US




## Winning ways with waste

William Macdonald on a scheme to
 Amumamy ixus

 Inveryium smentiter at Loones of compost each year from
.000 tonnes of organic waste. The sbovo.000 scheme is part of reccaing projett set ip by Ross
and C Comart District Counci.
now part of Highland Council. T now part of Highland Coonciil. The
aim in tout dow on refuse
disposal costs ond in particular to avoid the government's landifil
tax mhich comes into operation in
October. senior principal environmental
heealth oftrect, says: Landint tax
will increase every year, as the
 Tbire are already some local
authority composting schemes perating in the UK. The process.
whict is cartied out in arge
heds, can work well, but requires arge volumes of material to be arratic. lengthening the
composting time and lowering the The new techn oxes produced by Herbof
Umweltechaik. the German company. These enveralogm some of
be limitations of existing local athority composting scbeme
Specially developed ilters roblems and he are no odour are hermetically sealed ther The boxes can produce us athongh for some applications. urther one or two composting ouncil will use the compost for sown landscaping. it hopes antres. as happens in Germa
Thls type of composting echnology has been avaliable
ince 1987 in Germany, where 150




David Green


Once upon a time, a com pany had a clear-cut purpose and a simple set of responsibilities: produce, prosper. pay
taxes. Over the years. however,
corporate life has been getting tougher. A growing number of interests have to be reconeiled.
How can vou satisfy consumers. shareholders. employees, the
environment, the community and the state all at the same time:" With the threats of liability law suits raultiplying, tra-
ditional insurance thinking is

[^1]likely to have the professionalism and strength to provide them to thr same high stand-
ard worldwide. And the ex-
perience to show you results.
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Theatre
Finely-tuned Chekhov

| T $\begin{aligned} & \text { wo of the biegst uraps that } \\ & \text { a Cheshov production can } \\ & \text { fall finto are ploding or } \\ & \text { wafting. Thankfully, Max }\end{aligned}$ <br> Stafford-Clark's's out of Joint proarrived at the Livric Theatro, Hammersmith, veitber plods nor waft: it moves briskly and nimbly. And while it might not offer a langh a minnote, the lucla observation om an the absurd and comic detalls of behaviour that make Chekhov such an endlessly watchable playwright - the way people splutter, momble, space and lurch in and out of speech. <br> Occasionaly they seem over the top, until you look about you in the thing. Chekhov was understating. As Turzenbakh mourrfuily observes change very little in essence, This may all seem incidental. bat, as StaffordClark's production by a fluid new translation from Stephen Multrine). It is throueh creates the fabric of life and conrinces your, as the evening progdropped on one family's evolution So it is that yon absort the sad underiow of the play, as yon watch thickening of time. In this produc- tion Jeremy Swift as Andrai and Dinah Stabb as Olga are exceptionally good at conveying the bewil themselves living a humdrum life. Swift so puaty. good-antured setari zo sage sadity as the evening Olige slow 1 didy up into the respectvanted to be beadmistress she never <br> Indeed. all the characters are predeveloped over the several acts. There are ine perrormances from Masha's increasingly dogged husever more shrewish wife - casuat find their own strategies for sur- |  |
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nobody is watching?


Concerts/Antony Bye

## Inspirational Birtwistle

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| Berlinische Gsieria - M <br> Gropius-Bau | $2 a n k$ | included are 40 watercolours by the Foux tamily and their followers who ship portriture: 10.30 arn \& 2 pmi May 10 <br> Royal Abbert Hall Ter: 44-171-58982 <br> - Verd Requiem from Scratch: <br> Choral enthuslasts from all over Eritain and mary from abroad <br> gather to sing Verdi's Requiem Mass under the direction of Sir David <br> Whlicocks: 7 pm May 10 <br> Wigmore Mall Tel: 44-171-9352141 <br> conductor Robert Salter and pianist <br> prers lane perform works by <br> BeethovenMahler. 7.30pm: May 10 | dance <br> Operar National de Popera - <br> Opetara Garnier $33-14286$ <br> - Giselle: a choreograpty by Mats <br> Ex to music by Adam, perrommed by <br> Paris; 7.30pm; May 9 <br> OpERA <br> LOpera de Paris Bastille <br> Tel: 33-1 44731399 <br> - Toscar by Puccini. Conducted by Silvio Varviso and performed by the Opera National de Pars. Soloists Opera Natanal de Parts. Solists and James Morris; 7.30pm; May 9 |
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| $\begin{gathered} \text { kens } \\ \text { endo } \end{gathered}$ |  | E NEW YORK concert Merkin Concert Hell - Abraham Goodman Ifouse | Cecika Tel: 39-6-3611064 Beriner Philhammonisches |
| R |  |  | Abbado perform Beethoven's Symphony No. 7 in A major. Op. 92and Brahms' Symphony No. 3 INF maior, Op..90; 8.30pm; May 11 |
|  | - HELSINKI |  |  |
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| - Jane Eyrec by Charote |  |  |  |
|  |  |  | gliga Teatern - Royal Swedish |
| Jili Greanacre; Mon Tue, Thu also 2.30p | its inclucse Gardar Cortes, u Malin; 7pm; May 10 |  | Opera House Tel: 46-8-7914300 |
| C CARDIFF |  |  | Opera. Sololsts include Gunrar <br> undber Eazias Tewolde-Berhen |
| musical <br> St Davids Hall Tel: 44-1222-87844 - What a Feeling: a show featuring in songs and dance numbers tron moves, dinected ind ind choroographed <br>  |  |  | Hilde Leidland and Sera Olsson; 7.30pm; May 9 |
|  |  | Salle Pleyel Tel: 33-1 45615300 Ensemble Orchestral de Paris: with conductior Jean- jacques Kantorow, Michel Galabru (recitative) and piantst Dmititi Alexelev perturmProkofiev's Symphory No.1. Plano Concerto No. 4 and Peter and the Wolt, 4pm; May 12 |  |
|  |  |  | VIENNA CONCERT Konzerthaus Tel: 43-1-7121211 - Ariane et Barbe-bleu: by Dukas. |
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 Kehirin Grout the mazzo-soprano baritione and planist pertorm works
by-R. Schummann, Mahier and
bit Brahms; 8.15p
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## C BERLIN

CONCERT
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and Mendelssotn:


## Edward Mortimer

## Tight hand on the purse

The financial crisis at the United Nations is not improved by the style of Boutros Boutros Ghali, who may decide to serve a second term as secretary-general



LETTERS TO THE EDITOR Number One Southwark Bridge, London SEI 9 HL


Labour cost competitive advantage
 United club in question Rnom tr foum woann Sill




## ${ }^{\text {Pall weon }}$




More airline competition like this needed


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Right stance taken on BSE


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minister of arer Douglas Hogg,
matister nar ariculture
fisheries and food, Whitehal Place,
London SWIA 2HH, UK


## Small shares, big steaks

When Warren Buffett pitched
the Eirst ball




##  <br> 

Maggie Urry on the shake-up faced by Warren Buffett's empire, Berkshire Hathaway



## Component for success

The proposed merger of Lucas and Varity aims to create a global vehicle parts manufacturer, says Tim Burt

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buartied away."


A firm grasp of fine detail M









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Stefan Wagstyl
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## Lloyd's hit as US Names secure ruling over losses

Crackdown urged on global trade in illegal CFC gases

## British opposition

 pushes for sterling to join Emu
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nity is 1995.
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PRINTERS FAX MACHINES

## In bRIEF

 hostile bid for Wasa


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Drpitel hows laxinch on internet he first tive＂cybercast＂newus connererence on the期
 Exceutive，and view eraphicts．Pagaire 19

## Paribas to sell building group stake



 Wergor fallure boosta HK Telecom amid speculation thant Thecinese continued to surge telecoms comparies may seek sistake in the tearito－
frop dominant oppartor The ealy follow the col．
tape of merger talks between Britsh Telecommuni－


 UK utillty aqpees to US offer electricicty ing companies of mas rependent to reegional

 utility groups Page 21
 has provided a boost to the ticomemes of arable frim． ers across the world，but has created severe prob－ lems for an already troubled livestock sector，



Saint－Gobain，the French
glassmaker，${ }^{\text {is }}$ to take control of


Share price sli
BP posts record first term By Pattick Haverson in Londa
Hieher oil prices，a recovery
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winter refining on prices，a recovery
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German bank aims to provide more value antrinnin and

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## Roche upbeat on new treatment for Aids

among results from al North However the Inviase trial



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oche espects ressuatory irtend that tobe tompany





Generali pleases market with bonus issue




## Electrolux down 22\% in opening quarter




Trygg-Hansa in SKr1.5bn hostile bid for Wasa

## By Hugh Carnegy

## Restructuring moves within



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## For Your Strategic Investment Exclusive Forecasting Service



FANE-GMF offers special 3-months market forecasts More than 16.000 world-wide weekly computed items Average success of $78,7 \%$ in the long term Maximum monthly subscription fee $\$ 650$ Weekly updated by fax through weekends



## //Vindustrivärden

Quarterly Report, January 1-March 31, 1996

- Consolidated earnings after financial iterns totaled SEK 149 M (first quarter 1995: SEK 105 M, including SEK 74 M from PLM). Gains on sales of listed stocks accounted for SEK $112 \mathrm{M}(0)$ of this total.


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## Commerzbank looks inward for growth prospects

## Acquisitions are not ruled out, but the bank has decided to expand mainly from its own resources



George Graham
news digest

## Pernod upbeat as sales edge ahead


 earijer. Pernod Ricard said previously that net profit rose 3.8 per cent to Frili.0sbn in isps, when profit from ondinary
AFX Neus, Pa

Fresenius posts $33 \%$ advance



Danone first-term revenues up



Dewaay denies merger talks


 Yesterday's Flemish lanuuage business daily De Financieel with a jiew to a merger or a cooperation agreement Degroof
noted It already has Its own broker, Degroof Securities
AFX Nevos. Brusset
Atlas Copco lowers expectations
 warnings becanse presidicions for the development of the
German market were too optimistic. Mr Treschow was onoted


U.S. \$250,000,000


## Ashanti Capital Limited

5 $1 / 2 \%$ Exchangeable Guaranteed Notes due March 15, 2003
Exchangeable into Shares or Global Depositary Shares of, and unconditionally guaranteed by,
Ashanti Goldfields Company Limited

Goldman Sachs International Barclays de Zoete Wedd Limited

| HSBC Investment Banking | Deutsche Morgan Grenfell |
| :---: | :---: |
| Banque Nationale de Paris | ING Barings |
| Chase Investment Bank Limited | Merrill Lynch Internatlonal Limited |
| Socièté Générale |  |
|  |  |
| Goldman, Sachs \& Co. | Barclays de Zoete Wedd Limited |
| Deutsche Morgan Grenfell | HSBC Investment Banking |
| Aporit 1996 |  |



March 19\%


Perdigão S. A. Comércio e Indústria Federal Republic Of Brazil

$$
\text { US } \$ 55,000,000
$$

Financing of Capital Investment Program
US $\$ 55,000,000$ Senior Term Loan

International Finance Corporation
and through participations in
ABN AMRO Bank N.V.
Deutsch-Südamerikanische Bank Aktiengesellschaft Deutsche Bank

## TIF <br> 


FINANCLLLTMES WEDNESDAY MAY $81996 \quad \star \quad$ COMPANIES AND FINANCEE THE AMERICAS

Digital launches Internet products with 'cybercast'


\section*{AHP to sell canned pasta operation <br> |  |  |
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## NEWS DIGEST <br> Sharp rises at US healthcare groups






 Knight Ridder said it would use the proceeds to buy back
shares and pay down debt. The deal follows the sale..iM March

Four Seasons Hotels ahead

 mainegment returns.
Consolildated reveioes, inclading hotel management fees



 Total debt has been reduced by 51420 min in the past 18 montbs
and first quarter net tinterest cost dipped $\$ 30 \mathrm{man}$ to $\$ 48 \mathrm{sim}$ In
 totalled $\$$ Sssm
Four Seasons Four Seasons aims to echieve 99 per cent of profit and casb
Ilowf from hotel manageement said Mr Isadore Sharp, chairman
and controling shareholder. and controlling sharchlolder.
When selveras new pror when several inew propesties are completed, Four Seasons,

- Netional Bank, Canada's sixth-largest and concentrated



## P\&G renews pressure on Bankers Trust



## Bayerische Vereinsbank Overseas

 Finance $\mathbf{N} . \mathbf{V}^{2}$CZK 1,000,000,000
$10.10 \%$
Notes due 1998
issued under its
USD $10,000,000,000$
Euro Medium Term Note Program and under the Guarantee of
Bayerische Vereinsbank AG

Lead Manager:
Bayerische Vereinsbank AG
Senior Co-Lead Managers:
ING Barings
Citibank International plc

Co-Lead Managers: ABN AMRO Hoare Govett
Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft Commerzbank Aktiengesellschaft CS First Boston
DG BANK
Deutsche Genossenschaftsbank
Deutsche Morgan Grenfell
HSBC Markets
Lehman Brothers
J.P. Morgan Securities Ltd.

Westdeutsche Landesbank Girozentrale

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Vereinsbank

March 1996
The Ministry of Economy of the Czech Republic

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a joint venture between
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TMobil B.V.
a consortium including
Deutsche Telekom MobilNet GmbH, STET International, Sporitelní Kapitálová Spoleěnost, Telekomunikačni Montaże Praha, Podnik Výpočetní Techniky

The undersigned acted as advisor to the Ministry of Economy of the Czech Republic.

Salomon Brothers

COMPANIES AND FINANCE: ASIA-PACIFIC

LTCB seeks buyer for US securities unit
 The Long. Term Credit Bank of Japan is negotiating with several Europacan com-
panies over the plarned seop of its
seruruities subsidarne

 minster. the K commercial bank, is at
the top of the bist of potetila huyers of
the connectict.based broker.
The leading Japanesp leender is anx.
Share buy-backs fail to take hold in Japan
Repurchases are considered good PR above anything else, writes Emiko Terazono


## UK merger failure fuels HK Telecom stock rally

| By John Fidding tir Hong Kong <br> Sbares in Hongkong Telecom continued to surge yesterday andd speculation that chunese interests and rive tee a stake io the territory's dominant operator. <br> The increase, from HK\$15.20 |
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Lucas shares up on talk of Varity merger


## DIGEST <br> CRH continues US expansion


The to cas cash ilow of companies producizg oil aud. gas

| Total cash flow for the nearly 80 companies concerned was |
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 redevelognment rise in cammeme began Capital spending would Grow further to EA .6 bn this year.

- Cash
.
-cast iow woud rise as "a further rranche of new fields
started nup, capital spending would fall to $\mathrm{E1} 56 \mathrm{by}$ by 2000 and production become more efficient, according to the report by
Wood Mackenzie, the business consultancy arm of NatWest
Markets


## Forte puts Maid online

 Forte yesterday served up a new hind of room service when itannoumced it was instaling the Maid ooline information annoumed it was installing the Maid online information
database in its hotel rooms. As part of the investment Forte.
whthe


Eurotunnel banks rebuked
 press reports about their outline refinancing plan for the
groupp group. . . thad that the Paris Bourse and London Stock Exchange
might be concerned about the leaks. Fis comments came atter might be concorned about the leaks. Firs comments came atter
$M$ Mr Patrick
 showing a asunificant increase compared with the sam
list year. which was before all its services were fully operationsl.
to The number of vehicices on Le Shuptle increased from 96,735
while the number of frelght trucks nearily doubled to


## PUBLIC NOTICE



Institutions disappointed at price of 420 p plus special 20 p dividend

Midlands agrees to US offer


## Stock Exchange

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THE ROYAL INSTITUTE OF INTERNATIONAL AFFAIRS and TEENREEAL FOR FOREIGN INVESTMENT AND PRIVATIZATION [ZVESTIA FINANCIAL TIMES and FINANCIAL IZVESTIA London, 20 \& 21 May 1996

## Taking stock of this year's investor relations success stories

SESSION4 ECONOMIC PROGRAMMES OF THE

Opening Address

Russia ${ }^{\text {d de }}$ Selliex, Deputy Viex Presidert and Director of Russia Team, EBRD SESSIONI: RUSSIAN FINANCIAL MARKETS - WHAT ARE THE STATE OF THE RUSSIAN STOCK MARKET
D Vasilier, Chairman, Federal D Varsilier, Chai
RUSSIAN FINANCIAL MARKETS: SPECTIFCS OF DEVELOPMENT
 FINANCING THE S Chairman, Federal Propety, Fund, Russia Seurites Department, Ministry of Finance, Russia SESSION 2 RUSSIAN CAPTTAL MARKET INFRASTRUCTURE
AND REGULATORY ENIRONMEAT LEGISLATDDNOF THE RUSSIAN STOCK MARKET ACTVITIES:
WAIS DF DEVELOPMENS R Orckhove Head, Satere Legislation Department. Presidential
Administration and Furst Deputy Chairnan, Federal Commission Securities and Exchange, Russia
RUSSIAN STATE DIMA: REGII
RUSSIAN STATE DIMA: REGULATNG GOVERNMENT

 STATE SECURITIES MARKET INFRASTRUCTURE
Speaker fom Moscow Intemaional (MICEX) SESSION $\ddagger$ RUSSIAN CAPTTAL MARKET INIRASTRUCTURE ASPECT Tresident, paufor VEGIDNAL STOCK MARKETS $\mathbb{N}$ RUSSIA NAFRMATIDN AND TRADNG SYSTEMS: FITURE PROSPECTS OVER-Th OVER TTEE-COUNTER TRADING RUSSIAN ISSUERS: TRENDS AND PROSPECTS (Securities) EMERGING REGISTRATDDN SERVICES

PRESDENTIAL CANDDATES PARIIES
Paner disussion with Senion Representive fron the Communist
Party of the Russian Federation the Liberal Democratic Paty of IMPLCATIONS FOR RUSSIAN FINANCLAL MARKEIS CGranvile, Head of Rescarct Urited City Bank SESSION 5: RUSSIAN CORPORAIE SECURTITES GAZPROM SHARES AND STOCK MARKET: WHAT TO EXPECT DEPOSTIORY RECEITTS: WHY LSSUE? SURGUTNEITEGAS SECURTIES: TARGETED TO THE WORLD Ditainowa Deputy Ceneral Directm, Surgubteffegas Nimal Public dfrerings: future prospects SESSION $\in$ RUSSIAN CDRPORATE SECURTTIES
 TELECOMMUNCATONS IN NEED OF DEBT AND EQUTTY FINANCNG FINANCIAL AND INDUSTRIAL GROUPS AS INVESTMENT Ermakova, Chairruan of the Ereard, "Ruschim"
SESSION 7: GDVERNMENT SECURTITES
RUSSIAN CENTRAL BANK AND GOVERNMENT SECURTILES
A Koziov, Deputy Clairnan Head of the Securtities Department GOVERNMENT BONDS: TODAY AND TOMORROW MINFN BOND MARKET DEVELOPMENT chone atisin ruscia usion-polmical and financal RISKS IN RUSSIA
S Alecsssherko, First Deputy Chaimark, Central Bank of Russia
MUmos, Head of he Andytical Directorate in the Rusian Presidents
 School of Eccanomics






## COMMODITIES AND AGRICULTURE

## Pulp producer forecasts sustained price recovery




MEAT AND LNVESTOCK

## German sector loses gains on bearish data

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## Strong demand for spate of retail-targeted dollar deals



trading to focus on
monthy meeting between
governor of the


 ction on interest rates is is to the 6.88 per cent the note
was trading at yesterday morn-
nictpated.

 ing yesterdiay as dealers pre
parted tor the aternoon auction
of three year notes
Near min day the bench


 to fund Midlands Electricity bid

| By Antonia Sharpe <br> Pent-up demand among banks to gain exposure to the UK lectricity sector, widely seen as one of the strongest corporate credits in the syudicated | Elsewhere, the disappointing Syndication of the has hardened the view held by many banikers toans markat has bottomed out "There are straws in the are not going as well as they were three or four months ago." said one banker. <br> However, bankers involved in Railtrack'a loan, which was signed hy eight underwriters in early April, said the negafrom foreign banks concerned about the political risk associated with tha company, which is in the process of being priva tised, rather than tha pricing. The syndicatran loan is scheduled to close at the end of this week. It is anticipated that part of the facility will be rennanced. in the capital markets ance the company recelves its credit rating. Which is expected in the next few months. <br> see how Skandia Capital's $\$ 200 \mathrm{~m}$ seven-year facility progresses in view of its fine marpoints for the first five years. rising to 22.5 basis potmes for and Enskilda are the arrangers. <br> However, since the pipeline of new transactions is slowing to lend, competition to win mandates remains fierce. <br> At least six individual banks or groups of banks are believed to have bid to arrange a $\$ 100 \mathrm{~m}$ five-year to seven year refinan. cing for Trans-Tunisian Pipeline Company at a margin over TTPC is regarded as a high. quality itaizan creatit because ment agreement from Snam, the gas phpeline subsidiary of |
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| SYNDIGATED LOANS |  |
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#### Abstract

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—_CURRENCIES AND MONEY

## MARKETS REPORT <br> Peseta and krona stable after interest rate cuts



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CONTRACTS \& TENDERS
NOTICE OF AUCTION Banknuptcy no. 54971 Sr "MMAC", Bankraplcy Court of
Rome. At 12.30 pm on 13.6 .96 the Official Receiver Doth. Maselli is tos sell by auction, in a single lot with base price
Lit $23,300,000,000$ leading Italian company, still in business, producer of polimglass rooing pands and
accessories (machinery, commercial activity etc.)
 employes pluss in C.IG.S. (redundancy); CTU (technical)
reports of $19.9 .94,6.129$. Writen offers (according to
 1 pm on the day prior to the hearing, minimum bid
Lit $200,000,000$, the first of which obligatory, total of deposit and expenses to be paid 48 hours ahter adjudication,
balance 60 days after adjudication, same payment methods Information from receiver, ${ }^{+39 / 6 / 35403222 \text {, or the }}$
company, $+39 / 6 / 166417145$, Messs Bon, Uraia, Sarra
Offiny arranged is days prior to the auction.





## Shares on the slide despite latest takeover talk


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## Bid talk revives

 Pearson
## Speculation appears to be gathering that something

 gatbering that somethingcound be about to happen at sbares in the media con-
glomerte whicb owns the
Financial performers in the Footsie, in
spite of last week's profits
pairoing
In a
a review of the sector
NatWest Securities has poiced Natw Securites has voice
opinions,
others in ietly shared by group is yullerablle to to a mid
Nat West's media team ba suggeseber Pearson would mak
a feasible target for Granada a aidis "Given Pearson's poor
manamemet management track
shareholiders would [Granada] with open arms," washing over Pearson for about six months. Butson hor frib day the company disappomited jits Mindscape software pnb
lisbing sroup
would make lisbing group would make
beary losses this year. Pearson
shares rose 11 to Lucas surges Takeover talk resurfaced at
Lncas Industries, dirivig the
shares shares up more than News that Lucas is in explor
atory tallks with Varity, of the atory talks with Varity, of the the
US, was widely intetpreted by
Traders as as defentive traders as a deffensive move
almed at beading off a foll
scale bid. "Luces



## INSURANCE

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Direct Insurance in Europe

- European Motor Insurance

The Global Insurance Market - European Insurance Law

- The US Non-Life Insurance Market NEWSLETTERS
- World Insurance Report - World Policy Guide - East European Insurance Report




## FUTURES AND OPTIONS <br> 






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## Bears on top on downgrade, fall in bonds



Varied response to shareholder value initiatives



## asia pacific

## Weak exporters keep Nikkei on downward path

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 Largecapital steels and ship










To succeed in certain fields requires immense strength and commitment. No wonder we're winning in Asia.

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[^1]:    not the answer. Instead, reliable
    nethods of risk analysis and isk engineering must be sys ematically applied. A leadng global insurer is more

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    postion to take advantage of the prodigious
    and experience coum for everyntinge And the sane
    economic growht takng place there. This degree of
    HSBC Group. we can draw upong $A_{\text {s }}$ part of the
    Strengit and commitumt is somesting you can
    always expect from HsBC Asset Management
    experience in Southeast Asia, putting us in a unique Togeher with the revirds that come with it
    By
    HSBC Asset Management
    WORLD CLASS PERFORMERS_
    

